

Strategic Overview & Scrutiny Committee: 23 November 2023

Agenda Item 10: PLAN OF HEALTH RESPONSIBILITIES AND KEY DECISIONS

Link to the agenda - [Agenda for Strategic Overview and Scrutiny Committee on Thursday, 23rd November, 2023, 7.00 pm | Rutland County Council \(moderngov.co.uk\)](#)

Members' Questions	RCC Officer Response
<p>Question 1 Page 24: Integrated Care Hubs - please expand. How is this to be developed, and what is the current position in this regard?</p>	<p>A key factor in this ICB priority is not to have a blueprint of one size fits all, it is about looking at the local needs, services, and infrastructure to explore opportunities for creating an Integrated Health and Care Hub. We are at the beginning of this journey in Rutland.</p> <p>Senior Leaders across Health and Social Care have been meeting to agree potential ways to improve health and care integration for the population of Rutland.</p> <p>We have agreed on a 2-year project centred around the principles of healthy aging and prevention and the Integrated Care Hub could be a vehicle to support this aim.</p>
<p>Question 2 Page 26: Rutland Strategic Health Development Board - established May 2022 is welcome. How often do they meet and what is their role in influencing future health and wellbeing needs?</p>	<p>This is a meeting held every 2 months. This forum is made up predominantly of NHS LLR and cross border statutory NHS partners. Membership also includes Rutland LA representation from wider functions such as the Local Planning Authority.</p> <p>The role of this group is strategic and focused on the NHS statutory delivery matters that relate to the healthcare plan and the management of associated interdependencies between these to enable robust partnership working at a Place level for Rutland.</p> <p>The group has a cross border focus too, this provides a vehicle for two-way partnership discussions between LLR and neighbouring ICB stakeholders around strategic plans that are relevant to the population of Rutland. This supports and influences local and cross-border developments to ensure that there is an understanding of the issues and that these are considered / addressed as part of our local delivery plans going forward.</p>

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<p>Question 3 Rutland Strategic Health Development Board (RSHDB) – can fuller details be provided, specifically what need, or role does the RSHDB now fulfil, that did not exist for the county prior to May 2022? Does this represent an additional resource for Rutland? Where can Councillors find copies of its reports since May 2022?</p>	<p>Please see the response to question 2 to understand what type of resource this is; these are statutory LLR NHS resources who work across LLR however have an influence on the delivery of local improvement in Rutland Place.</p> <p>Prior to May 2022, there was no dedicated strategic forum in place for Rutland that included all NHS partners from both LLR and across borders to inform robust future planning for local services. This gap has now been bridged by the establishment of this group. The level of attendance and senior membership support this view.</p>
<p>Question 4 As a committee, we require a means of assessing progress on the 5 Year Strategic Plan for Rutland, and the provision of sufficient detail to allow Councillors to communicate future service provision, in a meaningful way, to residents.</p> <p>i. There is a phased plan extending over 5 years, which starts in 2022/23 and was adopted in July 2023. If this Committee were to invite you back in 3 or 4 months, how would we understand what progress has been made in delivery?</p>	<p>i. The ICB healthcare plan is grounded in our NHS statutory duties and therefore the ICB will put arrangements in to monitor the whole plan as the delivery of this is linked to the overall function of our LLR ICB Statutory Board. Please also see response to question ii and iii.</p> <p>ii. Please also see response to question iii. The Health and Wellbeing monitoring and reporting process is a responsibility of the local Health and Wellbeing Board rather than the ICB. The ICB's overall duties (which include annual and strategic plans i.e., the 5 Year forward view) are monitored by NHS England on behalf of Central Government. The 5YFV has been mapped against the local needs of Rutland and a Health plan developed which has been signed off at the October HWB. The plan has 3 local focus areas:</p> <ul style="list-style-type: none"> • Older Peoples Health • Access to Healthcare and • The Armed Forces Community. <p>The monitoring and progressing of these specific areas will be visible through the agreed Rutland Health and Wellbeing Board monitoring and reporting mechanisms which are coordinated through the Rutland Integrated Delivery Group (RIDG).</p>

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<p>ii. In the absence of a detailed and critical path-based plan how does the Health and Wellbeing Board (HWB) provide effective monitoring of the progressing and delivery of actions being managed by the Integrated Care Board (ICB) and associated bodies?</p> <p>iii. Is there a reason why the ICB cannot provide a detailed, critical path-based plan to the Rutland HWB, setting out the principal service developments over time, in support of their narrative updates on progress?</p>	<p>iii. The Critical Path Methodology (CPM) is a Project Management approach. The LLR ICB healthcare plan is not a project. The healthcare plan represents a Portfolio of statutory NHS strategic transformation programmes, projects, and service improvement initiatives, of which some are of a highly specialist and complex nature with national constraints that can change. It would not be feasible nor practical to obtain a Critical Path across such a portfolio arrangement. However, we recognise the importance of understanding the critical activities within a project to the overall delivery of improvement, the ICB will facilitate this so far as practical, by ensuring that these activities within projects are the ones that are fed into the Rutland Health and Wellbeing monitoring and reporting mechanisms.</p>

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